

Attorney Docket No.: 31890-1000

**DECLARATION AND POWER OF ATTORNEY
FOR UTILITY PATENT APPLICATION**

As a below named inventor, I hereby declare that:

My residence, mailing address, and citizenship are as stated below next to my name;

I believe I am the original, first and sole inventor (if only one name is listed below) or an original, first and joint inventor (if plural names are listed below) of the subject matter which is claimed and for which a patent is sought on the invention entitled:

Method For Determining And Eliminating The Drivers Of Non-Value Added Cost Due To
Product Complexity And Process Parameters

the specification of which is attached hereto.

I hereby state that I have reviewed and understand the contents of the above-identified specification, including the claims, as amended by any amendment specifically referred to above.

I acknowledge the duty to disclose information which is material to patentability as defined in 37 CFR § 1.56, including for continuation-in-part applications, material information which became available between the filing date of the prior application and the national or PCT international filing date of the continuation-in-part application.

I hereby claim the benefit under 35 U.S.C. § 119(e) of any United States provisional application(s) listed below:

S. N. 60/479,333, filed June 18, 2003

I hereby appoint:

Mark E. Courtney, Reg. No. 36,491
Kenneth T. Emanuelson, Reg. No. 46,684
Jason R. Fulmer, Reg. No. 46,715
Kenneth R. Glaser, Reg. No. 24,015
John Timothy Headley, Reg. No. 31,765
Robert E. Holthus, Reg. No. 50,347
Michael E. Martin, Reg. No. 24,821

Carol M. Nielsen, Reg. No. 37,676
Steven E. Ross, Reg. No. 35,996
James O. Skarsten, Reg. No. 28,346
Kay Lyn Schwartz, Reg. No. 39,020
Jennifer S. Sickler, Reg. No. 36,005
Monique A. Vander Molen, Reg. No. 53,716
Thomas C. Wright, Reg. No. 47,189

of the firm of GARDERE WYNNE SEWELL LLP, my attorneys with full power of substitution and revocation, to prosecute this application and to transact all business in the United States Patent and Trademark Office connected therewith, and to file and prosecute any international patent application filed thereon before any international authorities under the Patent Cooperation Treaty.

Full name of Inventor: Lars F. Maaseidvaag

Inventor's Signature: _____

Date: _____

Residence (City, State, Country): Elmwood Park, IL, US

Citizenship: US

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Full name of Inventor: Mark A. Sherman

Inventor's Signature: Mark A. Sherman

Date: Oct. 16, 2003

Residence (City, State, Country): Waco, TX, US

Citizenship: US

Post Office Address: 939 Far Paddock
City, State, Zip: Waco, TX 76705-5413

DALLAS 1319064v1

Send correspondence to:

Michael E. Martin
GARDERE WYNNE SEWELL LLP
1601 Elm Street
Suite 3000
Dallas, Texas 75201

and direct all telephone calls to Michael E. Martin at (214) 999-3000.

I hereby declare that all statements made herein of my own knowledge are true and that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under Section 1001 of Title 18 of the United States Code, and that such willful false statements may jeopardize the validity of the application or any patent issuing thereon.

Full name of Inventor:

Michael L. George

Inventor's Signature:

Michael L. George

Date:

Oct 28, 2003

Residence (City, State, Country):

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Citizenship:

US

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Full name of Inventor:

James M. Patell

Inventor's Signature:

Date:

Residence (City, State, Country):

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Citizenship:

US

Post Office Address:

1076 Vernier Place

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Stanford, CA 94305

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of the firm of GARDERE WYNNE SEWELL-LLP, my attorneys with full power of substitution and revocation, to prosecute this application and to transact all business in the United States Patent and Trademark Office connected therewith, and to file and prosecute any international patent application filed thereon before any international authorities under the Patent Cooperation Treaty.

Declaration for Utility Patent Application For "Method For Determining And Eliminating The Drivers Of Non-Value Added Cost Due To Product Complexity And Process Parameters" –

Send correspondence to:

Michael E. Martin
GARDERE WYNNE SEWELL LLP
1601 Elm Street
Suite 3000
Dallas, Texas 75201

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Full name of Inventor: Michael L. George

Inventor's Signature: _____

Date: _____

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Full name of Inventor: James M. Patell

Inventor's Signature: James M Patell

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Full name of Inventor:

Mark A. Sherman

Inventor's Signature:

Date:

Residence (City, State, Country):

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